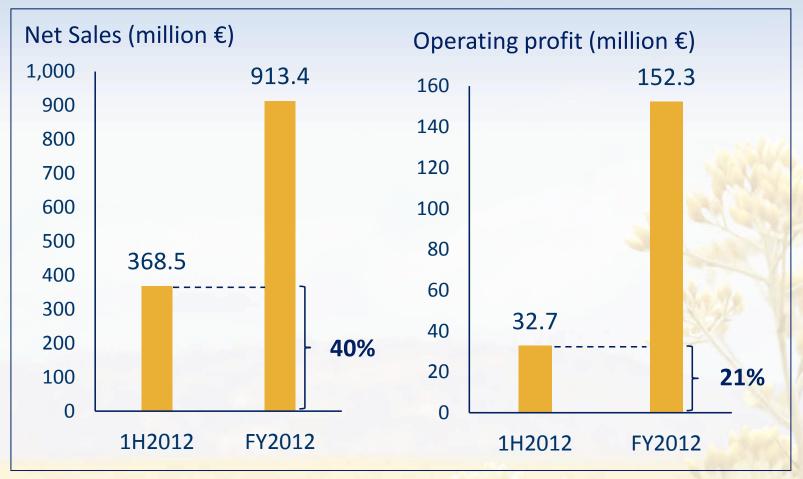


Highlights

For the six months ended 30 Sep	2011	2012	Change
(million €)			
Net sales	368.5	449.2	+21.9%
Gross profit	303.3	368.8	+21.6%
Gross profit margin	82.3%	82.1%	-0.2 pp
Operating profit	32.7	41.9	+27.9%
Operating profit margin	8.9%	9.3%	+0.4 pp
Profit for the year	29.8	34.5	+15.8%
Net profit margin	8.1%	7.7%	-0.4 pp
Earnings per share (€ per share)	0.020	0.023	+16.8%
Net cash	175.4	199.1	+13.5%



Seasonality: strong contribution from 2nd half



For the first half of last financial year (FY2012):

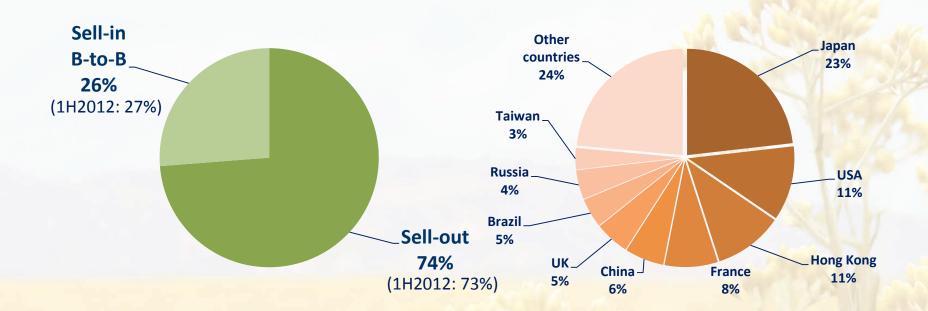
- net sales accounted for 40% of the full year's sales;
- operating profit accounted for 21% of the full year's operating profit



Net sales breakdown

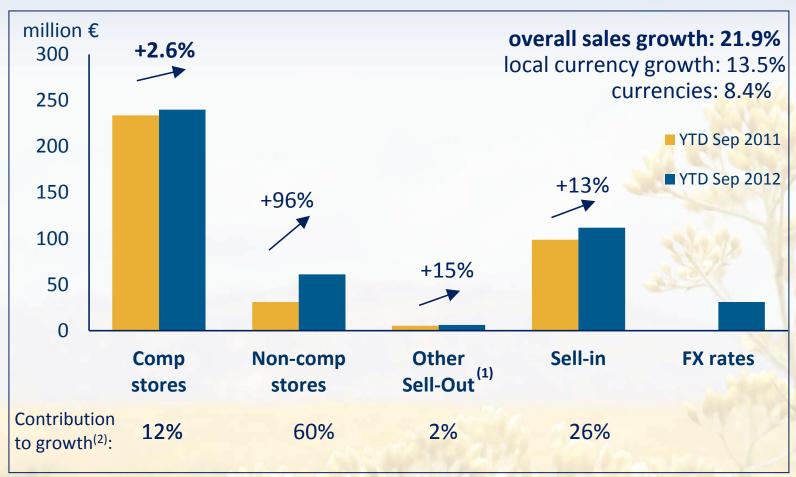
Retail led growth from Sell-out

Exposure to growth markets





Net sales up 21.9%



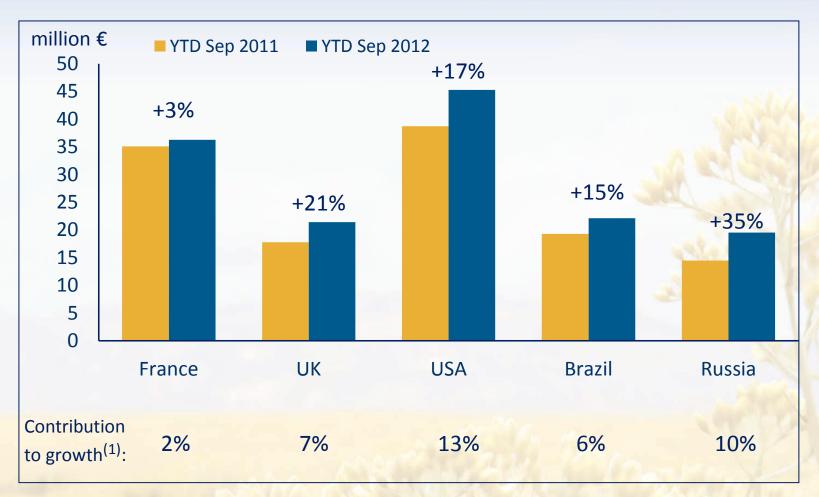
⁽¹⁾ Includes mail-order and other sales



⁽²⁾ Excluding foreign currency translation effects

Sales growth by geography - 1

(local currency)



⁽¹⁾ Excluding foreign currency translation effects



Sales growth by geography – 2

(local currency)

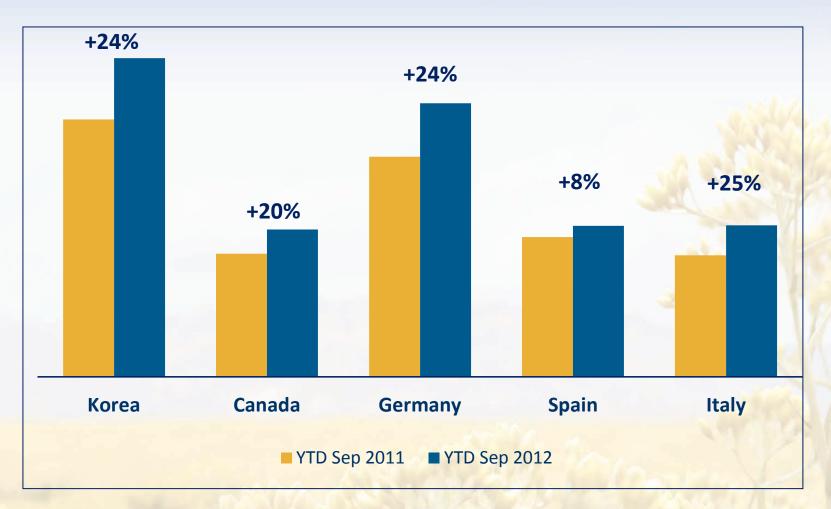


⁽¹⁾ Excluding foreign currency translation effects



Sales growth in other major countries

(local currency)





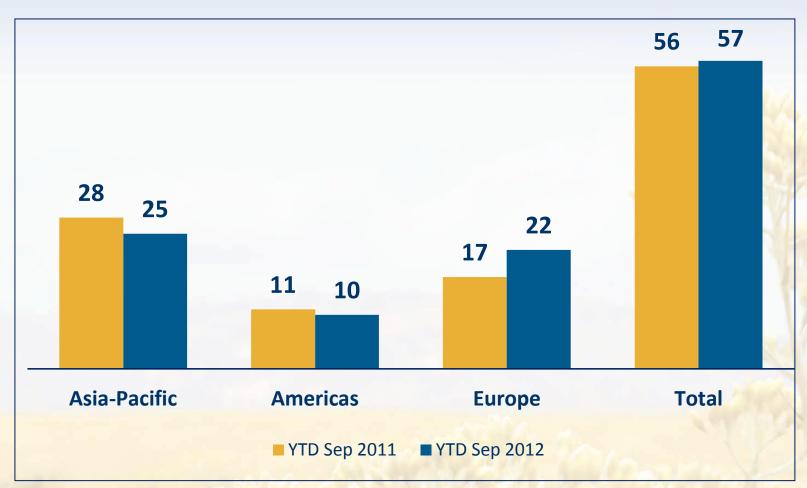
Stores network: global expansion on track



^{*} includes 10 stores from the acquisition of distributor in Ireland



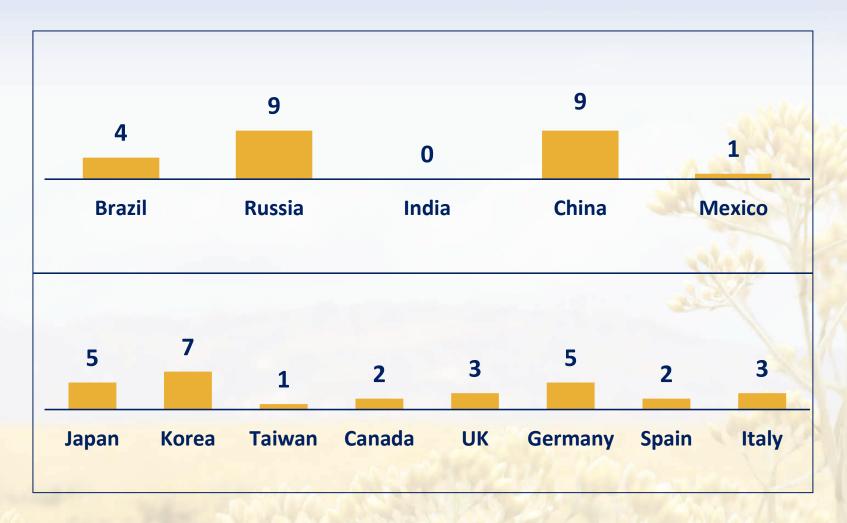
Net stores openings by region*



^{*}Excluding acquisitions, 16 stores from distributor in Malaysia and 10 stores from distributor in Ireland as at 30 September 2011 and 30 September 2012, respectively.

L'OCCITAN

Net store openings profile





Same Store Sales Growth profile YTD Sep 2012 as compared to YTD Sep 2011



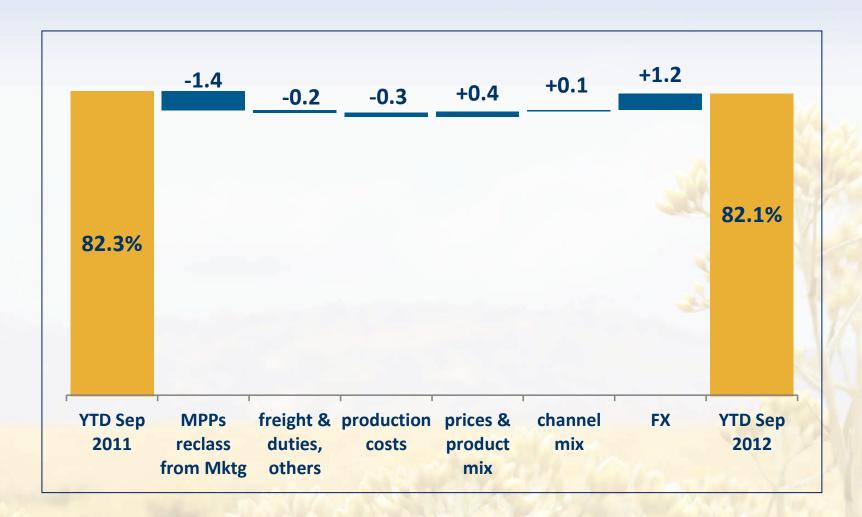


Profitability analysis

	% of net sales		
For the six months ended 30 Sep	2011	2012	Change
Gross profit margin	82.3	82.1	(0.2)
Distribution expenses	(48.9)	(50.2)	(1.3)
Marketing expenses	(11.8)	(11.2)	0.6
Research & development expenses	(0.8)	(0.8)	0.0
General & administrative expenses	(11.9)	(10.6)	1.3
Other (losses) / gains	0.0	(0.0)	(0.0)
			1416
Operating profit margin	8.9	9.3	0.4

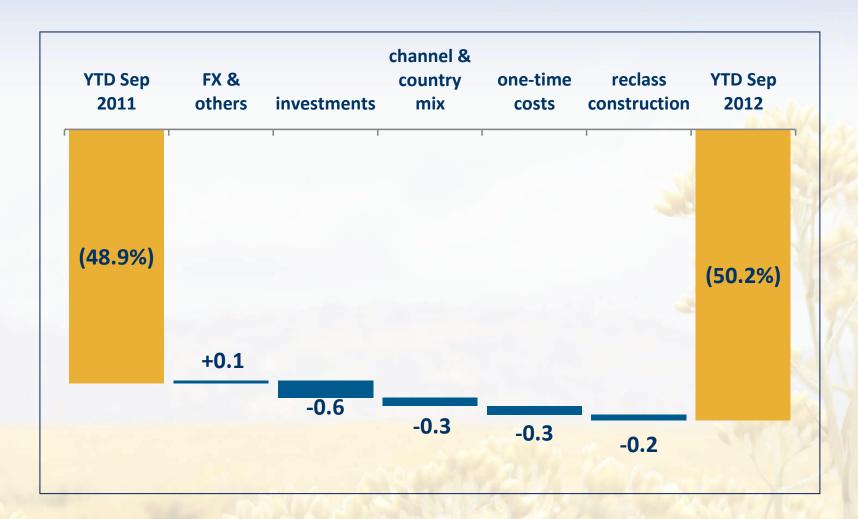


Gross margin



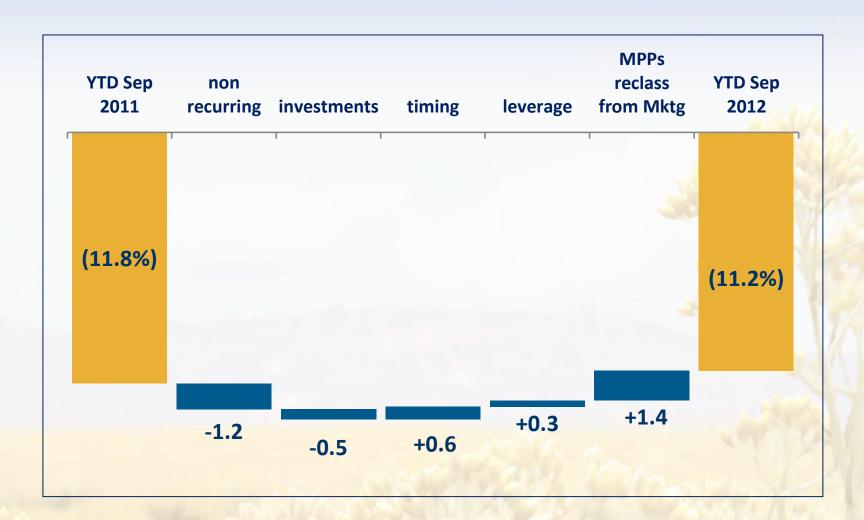


Distribution expenses (as % of net sales)



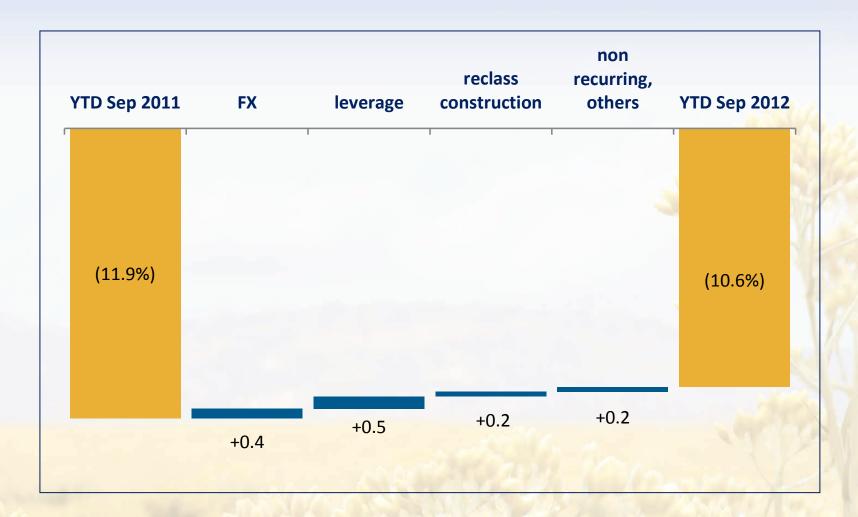


Marketing expenses (as % of net sales)



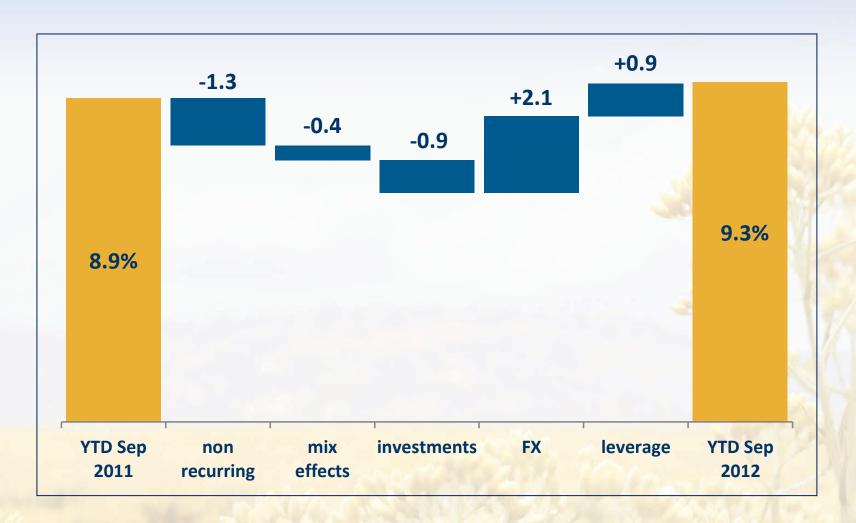


G & A expenses (as % of net sales)





Operating profit margin

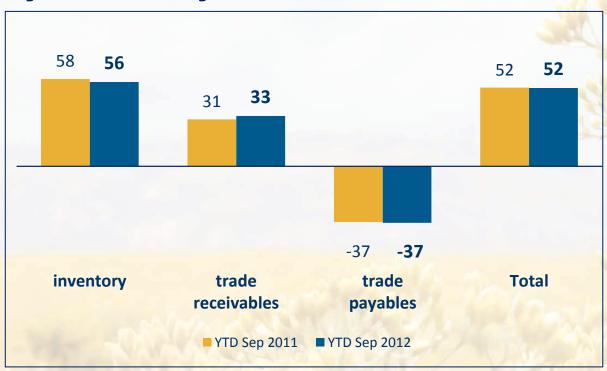




Working capital ratios

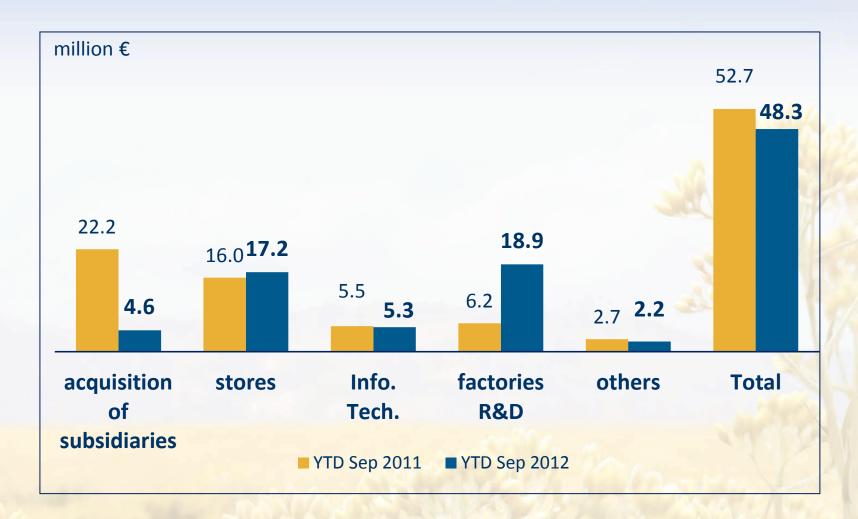
as at:	30 Sep 2011	30 Sep 2012	Change
Inventory turnover days (based on cost of sales)	326	312	-14
Trade receivables turnover days (based on net sales)	31	33	2
Trade payables turnover days (based on cost of sales)	208	208	0

Cash cycle – days of Net sales





Capital expenditures





Balance sheet ratios

	_	
For the six months ended 30 Sep	2011	2012
Profitability		
Return on Capital Employed (ROCE) ⁽¹⁾	7.6%	7.9%
Return on equity (ROE) ⁽²⁾	5.1%	5.2 %
Liquidity		
Current ratio (times) ⁽³⁾	2.84	2.68
Quick ratio (times) ⁽⁴⁾	2.10	2.01
Capital adequacy		
Gearing ratio ⁽⁵⁾	9.5%	9.4%
Debt to equity ratio ⁽⁶⁾	net cash	net cash

⁽¹⁾ Net Operating Profit After Tax / Capital Employed

NOPAT = (Operating Profit + foreign currency net gains or losses) x (1 - effective tax rate)

Capital Employed = Non-current assets - (deferred tax liabilities + other financial liabilities + other non-current liabilities) + working capital



⁽²⁾ Net profit attributable to equity owners / shareholders' equity excluding minority interest

⁽³⁾ Current assets / current liabilities

⁽⁴⁾ Current assets - stocks / current liabilities

⁽⁵⁾ Total debt / total assets

⁽⁶⁾ Net debt / (total assets - total liabilities) * 100%

Strategic review

- Operating profit margin improvement
- Fast-growing retail expansion through new stores and online
- Investments with increased capital expenditure for new store openings and important store renovations
- HR efforts are enhanced to attract and retain high calibre talent
- Efforts in direct marketing, digital, advertising, R&D and international management remain a key priority with the digital channel a key area of focus and growth driver for the Group
- Operating infrastructure business platform improvement
- Erborian, a French-Korean brand was added to Group's portfolio
- Performance achieved demonstrates resilience of our business model and highlights our record of sustainable growth



Prospects

- Overall corporate strategy is maintained
- Investments for new stores in both developing and developed countries and to renovate stores in all our key markets
- Supply chain management improvement to continue with the redesign and expansion of main Manosque factory and expansion of international warehouse in Manosque
- SAP roll-out to continue. Development of SAP for Manosque is at advanced stage and set to launch during next financial year. Efforts are underway to prepare Japan and USA for SAP's integration
- The Group and management will strive to maintain our performance and remain committed to our vision and create lasting value to our shareholders



Disclaimer

This document is for information purposes only without any binding effect; in case of any inaccuracies, incompleteness or inconsistency with other documents, only the Company's latest issued annual or interim report for detailed financials shall prevail and shall be deemed to be the only official document.



