Groupe L'OCCITANE

Certified



FY2024 Annual Results

For the period ended 31 March 2024

24 JUNE 2024



HIGHLIGHTS

	FY2024 Reported	FY2023 Reported	Change
Net sales (million €)	2,541.9	2,134.7	+19.1%
Gross profit margin	79.3%	80.5%	-1.2 pp
Reported Operating profit	233.1	239.1	-2.5%
Reported operating profit margin	9.2%	11.2%	-2.0 рр
Profit for the period	101.8	118.2	-13.9%
Net profit margin	4.0%	5.5%	-1.5 pp
Earnings per share (€ per share)	0.064	0.078	-18.6%
Net debt (million €)	(736.6)	(647.3)	+13.8%



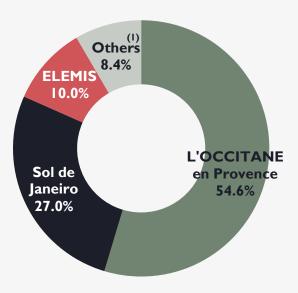
FY2024 SALES BREAKDOWN

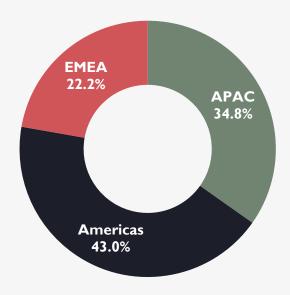
At reported rates

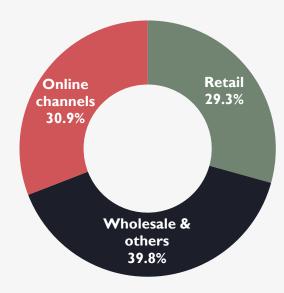
By Brand

By Region

By Channel







(I) Others include LimeLife, Melvita, Erborian, L'OCCITANE au Brésil and Grown Alchemist



FY2024 SALES GROWTH BY BRAND

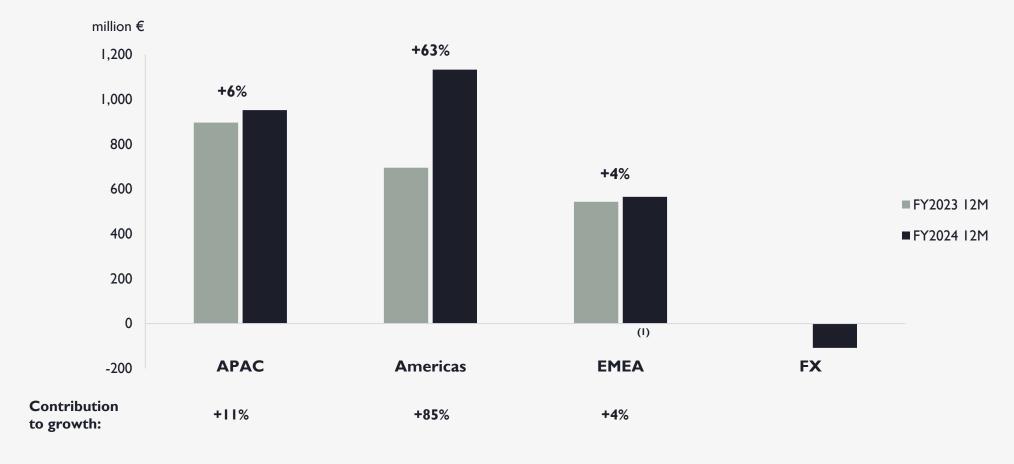
At constant rates



- (I) Excluding Russia, L'OCCITANE en Provence grew 3.2% at constant rates in FY2024 12M.
- (2) Others include LimeLife, Melvita, Erborian, L'OCCITANE au Brésil and Grown Alchemist.

FY2024 SALES GROWTH BY REGION

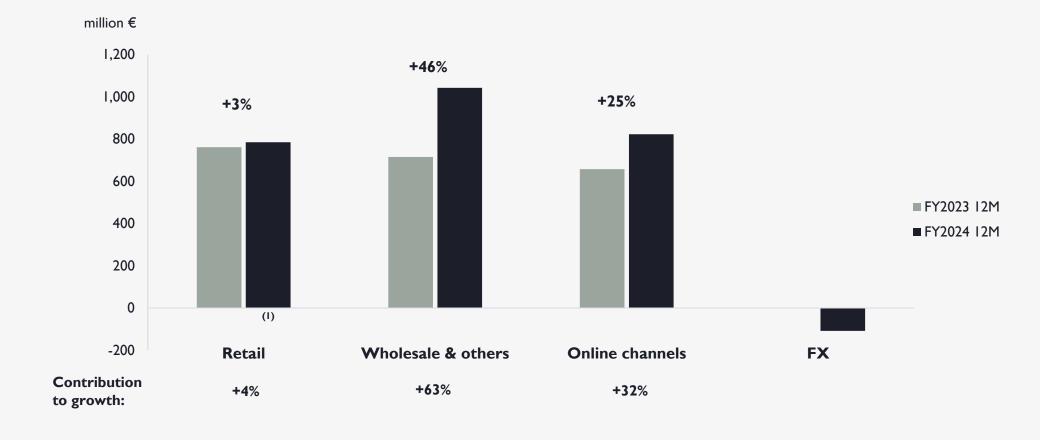
At constant rates



(I) Excluding Russia, EMEA grew 6.0% at constant rates in FY2024 12M.

FY2024 SALES GROWTH BY CHANNEL

At constant rates



(I) Excluding Russia, retail grew 3.8% at constant rates in FY2024 I2M.



PROFITABILITY ANALYSIS

On a reported basis

	% of net sales			
	FY2024	FY2023	Change	
Gross profit margin	79.3	80.5	(1.2)	
Distribution expenses	(33.7)	(36.8)	3.1	
Marketing expenses	(22.8)	(17.2)	(5.6)	
Research & development expenses	(1.0)	(1.1)	0.1	
General & administrative expenses	(10.2)	(9.4)	(8.0)	
Others ⁽¹⁾	(2.4)	(4.8)	2.4	
Reported operating profit margin	9.2	11.2	(2.0)	

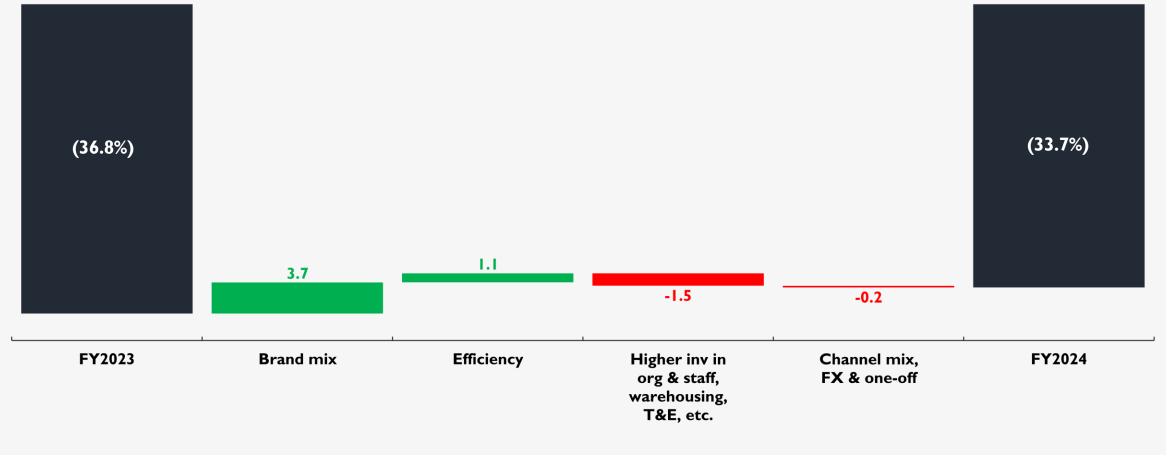
⁽I) Others include operating income & losses and share of profit / (loss) from joint ventures.



GROSS MARGIN

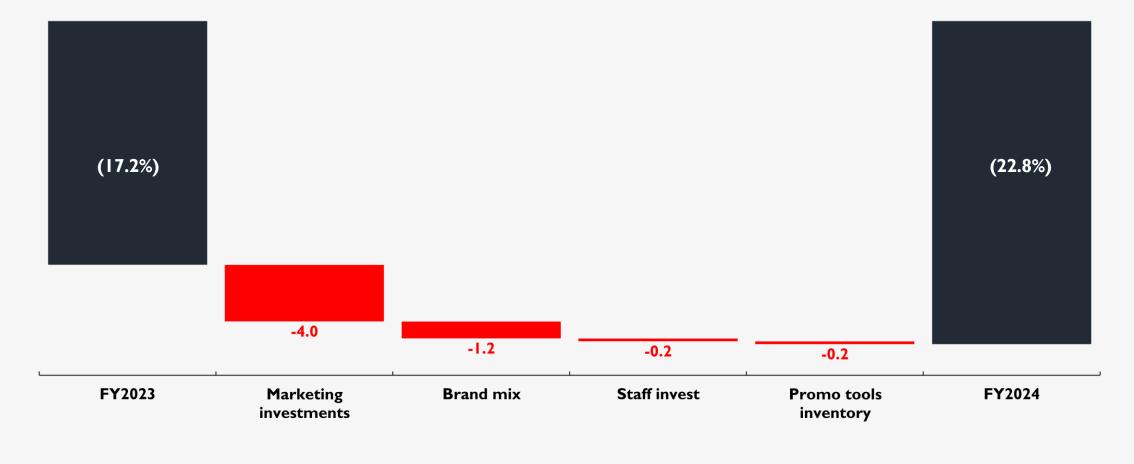


DISTRIBUTION EXPENSES



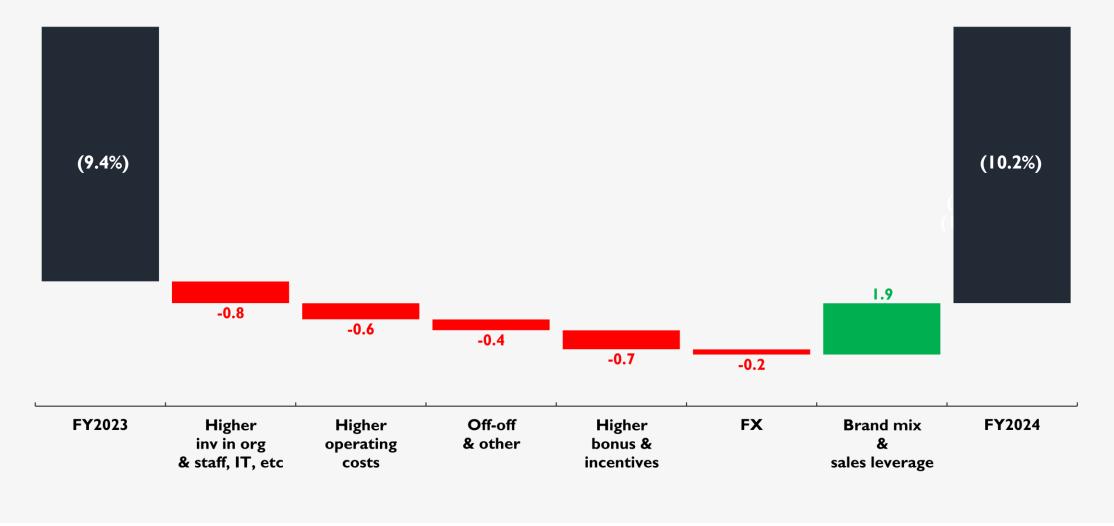


MARKETING EXPENSES



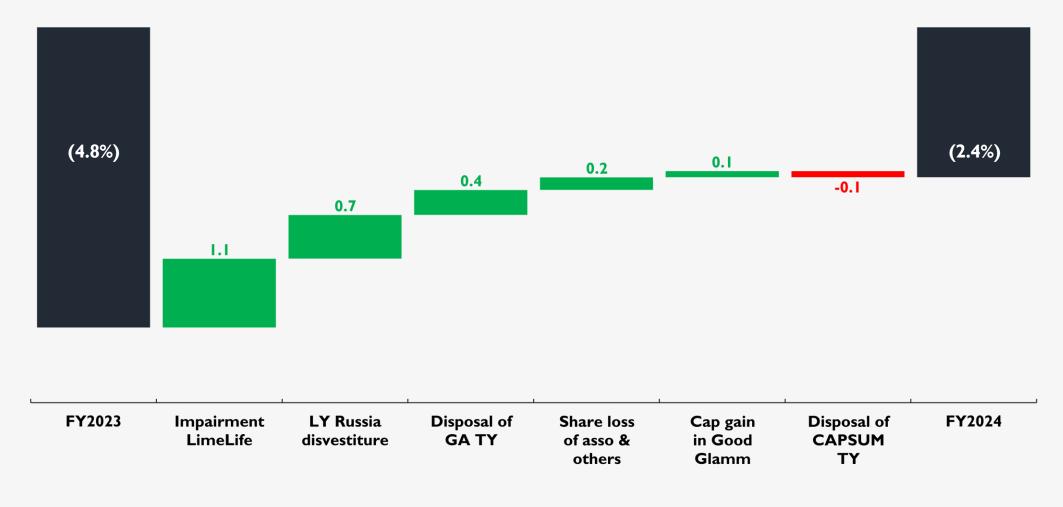


GENERAL & ADMINISTRATIVE EXPENSES



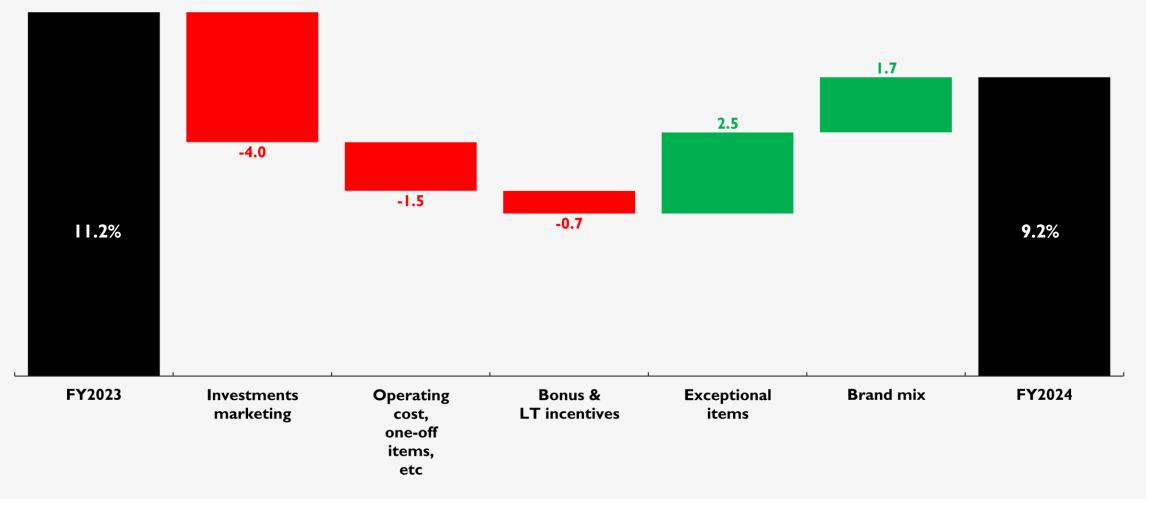


OTHER OPERATING INCOME / EXPENSES & SHARE OF GAIN / LOSS FROM ASSOCIATES





OPERATING PROFIT MARGIN





MANAGEMENT OPERATING PROFIT

On a comparable scope of consolidation

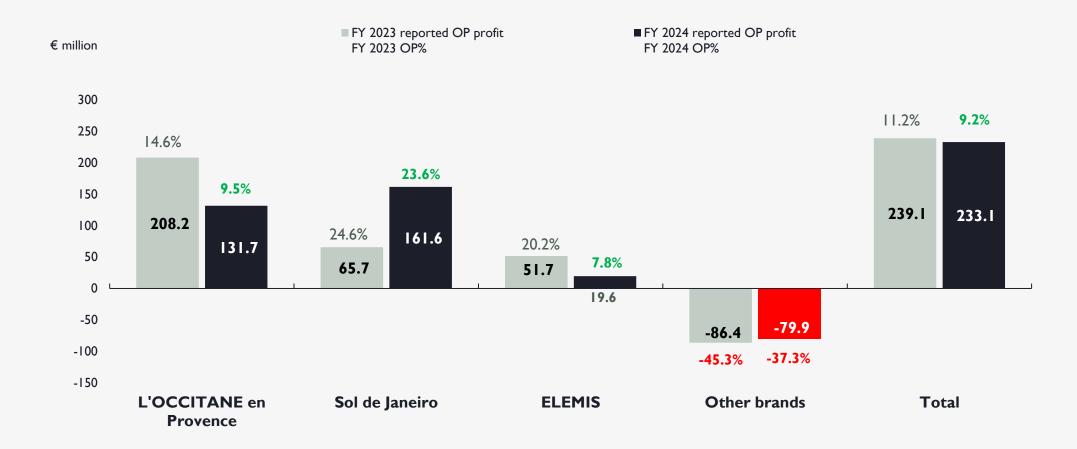
€ mil	FY2024		FY2023	
Reported net sales	2,541.9		2,134.7	
Management net sales	2,541.9		2,134.7	
Gross profit	2,016.3	79.3%	1,718.1	80.5%
Operating expenses	(1,707.9)	-67.2%	(1,381.3)	-64.7%
Management operating profit	308.4	12.1%	336.8	15.8%
Impairment loss on LimeLife brand (FY2023: LimeLife & Melvita brands)	(61.0)		(75.4)	
Good Glamm Group & CAPSUM's valuation and share of losses	(12.2)		(7.9)	
Loss on disposal of CAPSUM	(2.0)			
Russia divestiture			(14.4)	
Reported operating profit	233.1	9.2%	239.1	11.2%

⁽I) Management net sales in FY2023 included a reclassification of sales for Sol de Janeiro in the marketplace channel.



OPERATING PROFIT BY BRAND

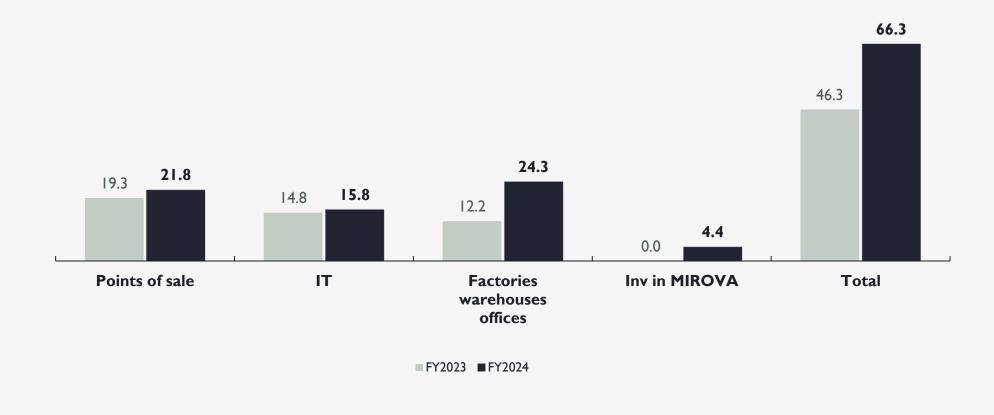
Reported





CAPITAL EXPENDITURES

€ million



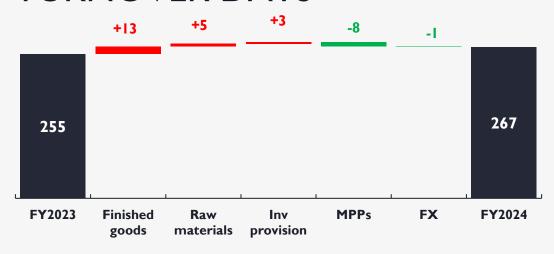


WORKING CAPITAL RATIOS

	FY2024	FY2023	Change
Inventory turnover days (based on cost of sales)	267	255	12
Trade receivables turnover days (based on net sales)	41	40	I
Trade payables turnover days (based on expenses)	63	67	(4)
Cash Cycle (days of net sales)	59	54	5

⁽I) The calculation method of trade payables turnover days was updated using the cost of sales and excluding amortization, depreciation and employee benefits expenses.

INVENTORY TURNOVER DAYS





A STRONG END TO FY2024

At constant rates

FY2024
Sales exceeded

drove growth

Fastest-growing

Management OP

€2.5 bn

7 +24%

+3%

L'OCCITANE en Provence

Core brands

+167%

Sol de Janeiro

+63%

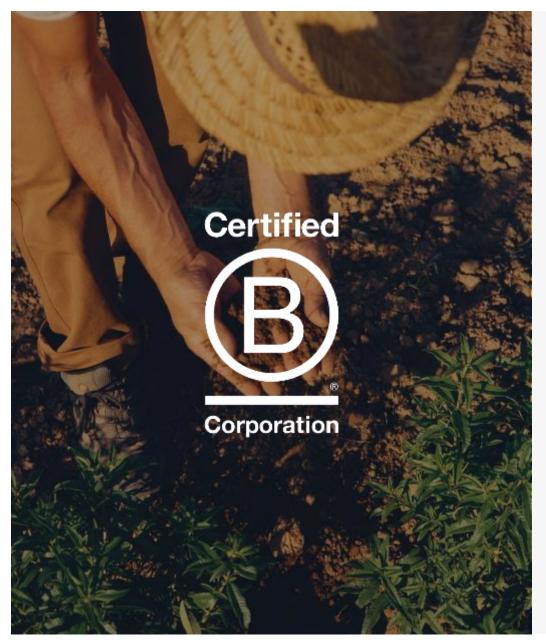
Region: Americas

+46%

Channel: Wholesale & others

€308 mn

Management OP margin of 12%



The L'OCCITANE Group is a certified B Corporation TM

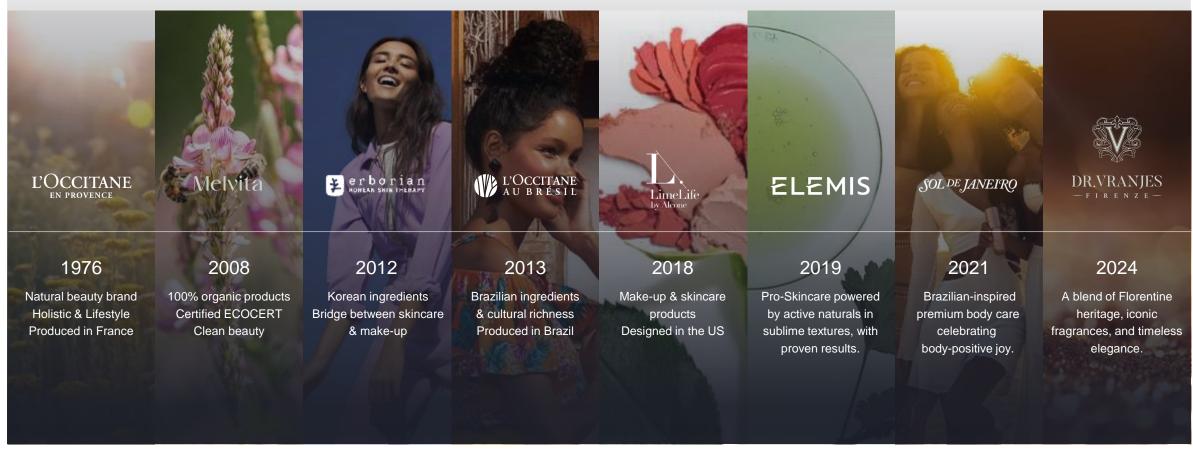
As a certified B Corp[™], we join like-minded businesses and brands that consistently push for better – not just for themselves but for all people and the planet.

B Corps lead systemic change to support a collective vision of an inclusive, equitable and regenerative economy.



MULTI-BRAND MODEL

Portfolio of 8 distinctive premium beauty brands





L'OCCITANE EN PROVENCE STRATEGIC INVESTMENTS

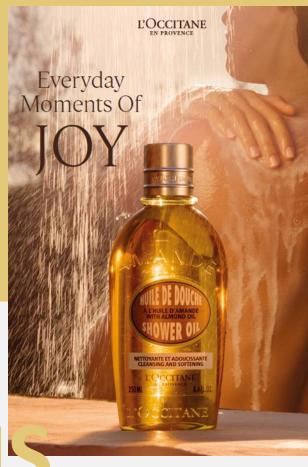
L'OCCITANE EN PROVENCE







ALMOND







IMMORTELLE DIVINE

L'OCCITANE EN PROVENCE SOCIAL & DIGITAL INFLUENCE









L'OCCITANE EN PROVENCE ELEVATED EXPERIENCES



25







IMMERSIVE POP-UP HOTEL

LUXURY WELL-BEING EXPERIENCES

ELEVATED RETAIL



SOL DE JANEIRO CONTINUES MOMENTUM







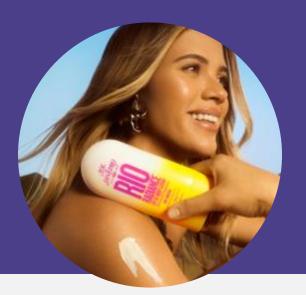




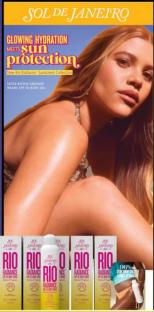
SOL DE JANEIRO SUCCESSFUL NEW LAUNCHES











BODY SUN CARE



SOL DE JANEIRO EXTENDING PARTNERS & INTERNATIONAL MARKETS





NORTH AMERICA



PARIS CHARLES DE GAULLE







29

EMEA

ELEMIS CONTINUED PREMIUMISATION

ELEMIS



OUTLOOK





Brand-tailored strategies

Cautiously optimistic about performance in FY2025 as competition in the global skincare and cosmetics industry continues to intensify.

Brand-tailored and geographyspecific strategies necessary to grow or maintain various brands' respective market shares.



Additional investments

Additional investments in marketing, store refurbishment, IT infrastructure and talent expected to weigh on profit margins - necessary to fully capture opportunities.

Continue building upon the existing strengths of all of Group's brands.



Multi-brand Group

Focus on major brands and accelerate dynamic growth of smaller brands with potential for scalability, profitability and strategic enhancement of portfolio.

Strengthen position as a global, multi-billion-euro, multi-brand group driving sustainable growth and profitability.



DISCLAIMER

This document is for information purposes only without any binding effect; in case of any inaccuracies, incompleteness or inconsistency with other documents, only the Company's latest issued annual or interim report for detailed financials shall prevail and shall be deemed to be the only official document.

The financial information and certain other information presented in a number of tables have been rounded to the nearest whole number or the nearest decimal. Therefore, the sum of the numbers in a column may not conform exactly to the total figure given for that column. In addition, certain percentages presented in the tables reflect calculations based upon the underlying information prior to rounding and, accordingly, may not conform exactly to the percentages that would be derived if the relevant calculations were based upon the rounded numbers.



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THANK YOU

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Corporation